Revised 09/2012 Form AA-27



AFFIRMATIVE ACTION MEMORANDUM TO ACCOMPANY A RECOMMENDATION TO CHANGE THE APPOINTMENT STATUS OF A MEMBER OF THE FACULTY OR EPA STAFF

| To Whom It May Concern: | | | | |
|---|---------------|----------------|------------------|---------------|
| Regarding: (Name) | | | Race | Gender |
| Rank/Title: (Name) | | | | |
| Attached is a recommendation to change the listed above by: Reappointment Renewal Conferral of permanent tenure Promotion Promotion with conferral of permanent tenure | ÷ | Nonrea Dischar | ppointment or d | • |
| The list below includes all persons in this ensame EPA staff category, and for whom a single the present or immediately past annual review Name | milar type of | decision is t | o be made or ha | • |
| The University's policies, procedures, and go consideration in the development of this reco | - | • | e action have be | en given full |
| Comments: | | | | |
| Unit Affirmative Action Officer _ | (Się | gnature) | | (Typed Name) |
| Employing Unit | | | Dat | te |